

ATTACHMENT A: PARTNER DOCUMENTATION

COMMONWEALTH OF VIRGINIA

AttAPartnerDocumentation.pdf

February 17, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Office of the City Manager
306 Cedar Road
Chesapeake, Virginia 23322
Office: (757) 382-6166
Fax (757) 382-6507
TDD: (757) 382-8214

Re: Community Development Block Grant National Disaster Resilience (CDBG-NDR)
Competition Grant Intent to Participate


Dear Governor McAuliffe:

This letter is to confirm the mutual intent of both The Commonwealth of Virginia (applicant) and the City of Chesapeake, Virginia (partner) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant-National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

As you are aware, the City of Chesapeake is a municipal corporation chartered by the Commonwealth of Virginia and located in the Hampton Roads region. Chesapeake is home to over 230,000 citizens and encompasses over 350 square miles of land area, much of which is traversed by the Elizabeth River, Atlantic Intracoastal Waterway, and numerous tributaries of the Chesapeake Bay. Chesapeake is actively involved in improving the City and region's resiliency working together with our neighboring localities to address threats to homeowners, businesses and critical public infrastructure. We recognize the key role these waters play in the success of the Port of Virginia--the economic engine of the Commonwealth. As a sub-recipient of CDBG-NDR grant funds, Chesapeake would engage in water management, disaster recovery and mitigation projects in accordance with regional and state-level plans and priorities. These efforts are vital to protect the population, to sustain the region's economic success as a seaport and for the Navy as protector of the nation and to plan for disaster preparedness and response.

It is understood that this letter is only an expression of our intent, and that a binding partner agreement and accompanying City of Chesapeake City Council resolution detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



James E. Baker
City Manager

c: Edmund Elliott, Fire Chief



NORFOLK

Office of the City Manager

March 20, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of both the City of Norfolk and the Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR.

Founded in 1682, the City of Norfolk, Virginia's second-largest city, is the core of the Hampton Roads Region. Norfolk is a global strategic military and transportation hub. The city is home to largest naval base in the world, Naval Station Norfolk, and to the Port of Virginia, the third largest port on the East coast. Norfolk Southern Railway, a Fortune 500 company and one of North America's principal Class I railroads, and Maersk Line Limited, which manages the world's largest fleet of U.S.-flag vessels, are both headquartered in Norfolk. These assets position Norfolk as a global leader in security and trade.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. Norfolk would serve as a sub-recipient of the grant. We look forward to the opportunity of playing a central role in creating a model seaport region capable of thriving with water for the next century.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in black ink, appearing to read "Marcus D. Jones".

Marcus D. Jones
City Manager



March 24, 2015

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

Re: Support for the Commonwealth of Virginia National Disaster Resilience Competition Proposal

Dear Governor McAuliffe:

This letter is to confirm the support of the Virginia Housing Development Authority for Virginia's submission to the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. As the Commonwealth's housing finance agency, VHDA is committed to meeting the state's most critical housing needs, resiliency is a critical consideration.

The Virginia Housing Development Authority is committed to partnering with and supporting the Virginia Disaster Resiliency Team. The Commonwealth's intent to create a model seaport region is timely and is needed to preserve and enhance Virginia's tremendous assets which are currently at risk. We are dedicating staff to serve on the management team and will commit additional staff to move forward the actions of the Team.

Please consider this letter as confirmation to the mutual intent of both the Virginia Department of Housing and Community Development, as the formal applicant for the Commonwealth, and Virginia Housing Development Authority to collaborate and enter into a partner agreement contingent upon the award of funds from HUD for the CDBG-NDR competition to carry out eligible activities as provided in the Commonwealth's application.

We fully back this collaborative effort and look forward to partnering in this important endeavor.

Sincerely,

Susan F. Dewey
Executive Director

SFD/dg

c: J. Michael Hawkins – Managing Director of Community Outreach
Elizabeth Seward – REACH Team Director

VIRGINIA HOUSING DEVELOPMENT AUTHORITY



COMMONWEALTH of VIRGINIA
Department of Emergency Management

JEFFREY D. STERN, Ph.D.
State Coordinator

CURTIS C. BROWN
Chief Deputy Coordinator

BRETT A. BURDICK
Deputy Coordinator

10501 Trade Court
North Chesterfield, Virginia 23236-3713
(804) 897-6500
(TDD) 674-2417
FAX (804) 897-6506

March 12, 2015

Governor Terry McAuliffe
P.O. Box 1475
Richmond, VA 23218

Dear Governor McAuliffe:

This letter is to confirm the mutual intent of both the Virginia Department of Housing and Community Development (DHCD) and the Virginia Department of Emergency Management (VDEM) to collaborate and enter into a partner agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the DHCD's CDBG-NDR application.

VDEM has been supporting resiliency-related efforts for years through mitigation and Integrated Flood Observation and Warning System (IFLOWS) because increased resiliency enhances the Commonwealth's ability to quickly recover from the impacts of disasters, promotes strong, healthy, and robust economies locally, regionally, and statewide, and enhances the overall quality of life of communities. Since 2011, the Commonwealth has leveraged \$5.4 million to fund resiliency through our mitigation program. The Commonwealth's continued investments in resiliency have reduced risks and vulnerabilities to communities while typically returning, per FEMA mitigation loss avoidance analysis, four dollars in benefits for every one dollar spent. Furthermore, the investments in resiliency will provide other benefits to include promoting Smart Growth management initiatives that will enhance and leverage Virginia's economic opportunities.

VDEM administers the Federal Emergency Management Agency (FEMA) Disaster and Non-Disaster Hazard Mitigation Assistance (HMA) grant programs. In addition, VDEM maintains the state mitigation plan, provides mitigation and recovery outreach workshops, monitors the IFLOWS river gauges within the Commonwealth, and provides or promotes other resiliency activities.

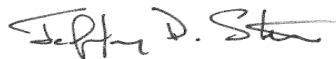
VDEM has been a partner with DHCD since the beginning, actively participating in the planning and grant development meetings. VDEM has reviewed initial damage assessments data for Hurricanes Irene and Sandy, coordinated with selected communities on site assessments of potential areas for consideration, and conducted outreach to state and local partners to identify potential unmet needs associated with disasters from 2011 onward. VDEM's Geographic Information System illustrated the National Flood Insurance Program (NFIP) repetitive and severe repetitive loss data in the context of low moderate income household data to identify pattern and potential areas for this process.

DHCD and VDEM recognize that the collaborative evaluative process and approach being used for the Hampton Roads region will create a model that can be applied throughout the state to increase and promote resiliency. DHCD and VDEM propose to develop an evaluative process, which includes creating a formula based on probability of flooding, economic, and social vulnerabilities for the other coastal and non-coastal regions throughout the state to help guide the decision making and investment process associated with improving resiliency.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

For more information on this grant partnership, please feel free to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeffrey D. Stern".

Jeffrey D. Stern, Ph.D.

JDS/blc



COMMONWEALTH of VIRGINIA

DEPARTMENT OF ENVIRONMENTAL QUALITY

Street address: 629 East Main Street, Richmond, Virginia 23219

Mailing address: P.O. Box 1105, Richmond, Virginia 23218

www.deq.virginia.gov

Molly Joseph Ward
Secretary of Natural Resources

David K. Paylor
Director

(804) 698-4000
1-800-592-5482

March 12, 2015

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

RE: Support for the Commonwealth of Virginia National Disaster Resilience Competition Proposal

Dear Governor McAuliffe:

This letter is to confirm the support of the Department of Environmental Quality (DEQ) for Virginia's submission to the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition.

DEQ protects and enhances Virginia's environment while promoting the health and well-being of the citizens of the Commonwealth; resiliency is a critical consideration in all that we do. DEQ is committed to partnering with and supporting the Virginia Disaster Resiliency Team. In particular, I believe that two of our programs, the Virginia Coastal Zone Management Program and the Virginia Clean Water Revolving Loan Fund, will continue to play key roles in the Commonwealth's resiliency efforts. We support the creation of a model seaport region; the approach is timely and needed to preserve and enhance Virginia's tremendous assets which are currently at risk. We are dedicating staff to serve on the management team and will commit additional staff as needed in the future.

Please consider this letter as confirmation to the mutual intent of both the Virginia Department of Housing and Community Development, as the formal applicant for the Commonwealth, and the DEQ to collaborate and enter into a partner agreement contingent upon the award of funds from HUD for the CDBG-NDR competition to carry out eligible activities as provided in the Commonwealth's application.

We believe Virginia's proposed collaborative approach will be successful and look forward to partnering in this important endeavor.

Sincerely,

A handwritten signature in black ink, appearing to read "David K. Paylor", written over a horizontal line.

David K. Paylor



COMMONWEALTH of VIRGINIA

Department of General Services

Richard F. Sliwoski, P.E.
Director

Joseph F. Damico
Deputy Director

March 12, 2015

1100 Bank Street
Suite 420
Richmond, Virginia 23219
Voice (804) 786-3311
FAX (804) 371-8305

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

RE: Support for the Commonwealth of Virginia National Disaster Resilience Competition Proposal

Dear Governor McAuliffe:

This letter is to confirm the support of the Department of General Services for Virginia's submission to the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. As the Commonwealth's agency supporting the mission of governments by delivering quality, cost-effective, timely, safe and secure laboratory, engineering and architecture, procurement, real estate, vehicle management and graphic design services, resiliency is a critical consideration.

The Department of General Services committed to partnering with and supporting the Virginia Disaster Resiliency Team. The Commonwealth's intent to create a model seaport region is timely and is needed to preserve and enhance Virginia's tremendous assets which are currently at risk. We are dedicating staff to serve on the management team and will commit additional staff to move forward the actions of the Team.

Please consider this letter as confirmation of the mutual intent of both the Virginia Department of Housing and Community Development, as the formal applicant for the Commonwealth, and the Department of General Services, to collaborate and enter into a partner agreement contingent upon the award of funds from HUD for the CDBG-NDR competition to carry out eligible activities as provided in the Commonwealth's application.

We fully back this collaborative effort and look forward to partnering in this important endeavor.

Sincerely,

A handwritten signature in blue ink that reads "Richard F. Sliwoski".

Richard F. Sliwoski, P. E.



COMMONWEALTH of VIRGINIA

Marissa J. Levine, MD, MPH, FAAFP
State Health Commissioner

Department of Health
P O BOX 2448
RICHMOND, VA 23218

TTY 7-1-1 OR
1-800-828-1120

March 12, 2015

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, Virginia 23219

RE: Support for the Commonwealth of Virginia National Disaster Resilience
Competition Proposal

Dear Governor McAuliffe:

This letter is to confirm the support of the Virginia Department of Health (VDH) for Virginia's submission to the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. As the Commonwealth's agency dedicated to promoting and protecting the health of Virginians to achieve a vision of healthy people living in healthy communities, community resiliency is a critical consideration of VDH.

Through our local health districts and field offices, VDH works with the communities in Hampton Roads and the Eastern Shore (and statewide) to improve community resiliency after all-hazard disasters. A few examples are:

- The Office of Drinking Water (Tidewater Office) nominated the City of Norfolk Department of Utilities for and is working with them on the U.S. Environmental Protection Agency (EPA) Climate Ready Water Utility pilot project. Norfolk is one of twenty communities nationwide, and the only one in the mid-Atlantic region, participating in the pilot. The EPA Climate Resilience Evaluation and Awareness Tool is being used to help the water utilities identify assets, threats, and adaptation options to help reduce risk from threats such as drought, flooding due to storm events or land subsidence, changes to water quality as a result of seawater intrusion, etc.
- The Office of Drinking Water also works with the Hampton Roads Planning District Commission to identify regional water-related issues, regional solutions, and potential solutions for individual waterworks; assures that all waterworks have an Emergency

Management Plan for Extended Power Outages; participates in the Department of Environmental Quality's Drought Monitoring Task Force; co-leads emergency support function 3, public works and engineering, for the Virginia Department of Emergency Management's Virginia Emergency Response Team; and participates in Virginia Water/Wastewater Agency Response Network exercises.

- Since 2011, the Office of Emergency Preparedness has worked with the Virginia Hospital and Healthcare Association to use federal Hospital Preparedness Program grant funds to support 13 hospitals in the region to obtain or upgrade emergency water supplies and/or emergency power supplies.
- Local health districts and the Office of Emergency Preparedness are working with the Eastern Virginia Healthcare Coalition to identify and address long term care facilities' emergency preparedness and response to ensure recovery and resilience for their communities of residents.
- Portsmouth Health District supported City leadership in crafting a survey of residents to assess their perception of flooding and sea level rise, including questions related to what people believed the role of the city or federal government should be in mitigating some of these concerns. In 2013, the health district conducted a Community Assessment for Public Health Emergency Response survey with questions related to general emergency preparedness for severe weather events.
- In addition to other emergency preparedness activities, the Eastern Shore Health District worked with Eastern Shore Healthy Communities, a community coalition, on three-days of walkability/livability workshops across the Eastern Shore. Participants discussed ways to develop and sustain livable communities and support community resiliency.
- Chesapeake Health District participated in the City of Chesapeake Hazard Mitigation Assessment and Planning meetings from July 2013 to October 2014. The City conducted a risk assessment and updated its hazard mitigation plan to address, among other things, anticipated future impacts of severe weather events and sea level rise.

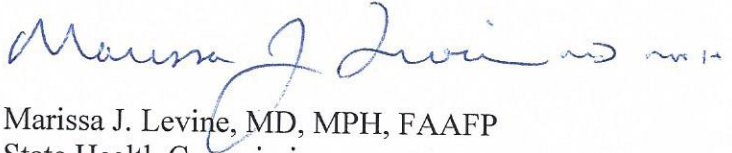
The Virginia Department of Health is committed to partnering with and supporting the Virginia Disaster Resiliency Team and continuing to support and work with the communities in Hampton Roads and the Eastern Shore. The Commonwealth's intent to create a model seaport region is timely and is needed to preserve and enhance Virginia's tremendous assets which are currently at risk. We are dedicating staff to serve on the management team and will commit additional staff, as needed, to move forward the actions of the Team.

Governor McAuliffe
March 12, 2015
Page 3

Please consider this letter as confirmation of the intent of VDH to collaborate and enter into a partner agreement with the Virginia Department of Housing and Community Development, as the formal applicant for the Commonwealth, contingent upon the award of funds from HUD for the CDBG-NDR competition to carry out eligible activities as provided in the Commonwealth's application.

We fully back this collaborative effort and look forward to partnering in this important endeavor.

Sincerely,

A handwritten signature in blue ink, reading "Marissa J. Levine", followed by a small flourish.

Marissa J. Levine, MD, MPH, FAAFP
State Health Commissioner



COMMONWEALTH of VIRGINIA

DEPARTMENT OF MILITARY AFFAIRS

*Adjutant General's Office
Virginia National Guard
5901 Beulah Road*

BG TIMOTHY P. WILLIAMS
THE ADJUTANT GENERAL

SANDSTON, VIRGINIA 23150

March 6, 2015

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

RE: Support for the Commonwealth of Virginia National Disaster Resilience Competition Proposal

Dear Governor McAuliffe:

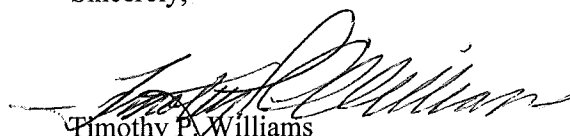
This letter is to confirm the support of the Department of Military Affairs for Virginia's submission to the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. The Virginia National Guard provides an Operational Reserve to fight our nation's wars, answer the call of the Governor to defend the Commonwealth, build partnerships to maximize resources, and to ensure our ability to rapidly respond to assist our residents when needed. In view of these essential tasks, resiliency is a critical consideration.

The Department of Military Affairs, an over 9,000 member organization, is committed to partnering with and supporting the Virginia Disaster Resiliency Team. The Commonwealth's intent to create a model seaport region is timely and is needed to preserve and enhance Virginia's tremendous assets which are currently at risk. We are dedicating staff to serve on the management team and will commit additional staff to move forward the actions of the Team.

Please consider this letter as confirmation to the mutual intent of both the Virginia Department of Housing and Community Development, as the formal applicant for the Commonwealth, and the Department of Military Affairs to collaborate and enter into a partner agreement contingent upon the award of funds from HUD for the CDBG-NDR competition to carry out eligible activities as provided in the Commonwealth's application.

We fully back this collaborative effort and look forward to partnering in this important endeavor.

Sincerely,


Timothy P. Williams
Brigadier General, VaARNG
The Adjutant General



COMMONWEALTH of VIRGINIA

Department of Planning and Budget

DANIEL S. TIMBERLAKE
Director

March 13, 2015

1111 E. Broad Street
Room 5040
Richmond, VA 23219-1922

The Honorable Terence R. McAuliffe
Governor, Commonwealth of Virginia
1111 East Broad Street
Richmond, Virginia 23219

Dear Governor McAuliffe:

RE: Support for the Commonwealth of Virginia
National Disaster Resilience Competition Proposal

This letter is to confirm the support of the Virginia Department of Planning and Budget for Virginia's submission to the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. As the Commonwealth's advisory agency on the prudent allocation of public resources and on the development of fiscal, legislative and regulatory policies, resiliency is a critical consideration.

The Virginia Department of Planning and Budget is committed to partnering with and supporting the Virginia Disaster Resiliency Team. The Commonwealth's intent to create a model seaport region is timely and is needed to preserve and enhance Virginia's tremendous assets which are currently at risk. We are dedicating staff to serve on the management team and will commit additional staff to move forward the actions of the Team.

Please consider this letter as confirmation to the mutual intent of both the Virginia Department of Housing and Community Development, as the formal applicant for the Commonwealth, and the Virginia Department of Planning and Budget to collaborate and enter into a partner agreement contingent upon the award of funds from HUD for the CDBG-NDR competition to carry out eligible activities as provided in the Commonwealth's application.

We fully back this collaborative effort and look forward to partnering in this important endeavor.

Sincerely,

A handwritten signature in blue ink, appearing to read "D. Timberlake", written over a horizontal line.

Daniel S. Timberlake



COMMONWEALTH of VIRGINIA

DEPARTMENT OF TRANSPORTATION
1401 EAST BROAD STREET
RICHMOND, VIRGINIA 23219 2000

Charles A. Kilpatrick, P.E.
Commissioner

March 25, 2015

The Honorable Terry A. McAuliffe
Governor of Virginia
P.O. Box 1475
Richmond, VA 23218

Dear Governor McAuliffe:

This letter is to confirm the mutual intent of both the Virginia Department of Housing and Community Development (DHCD) and the Virginia Department of Transportation (VDOT) to collaborate and enter into a partner agreement contingent upon the awards of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the DHCD's CDBG-NDR application.

VDOT has demonstrated a strong commitment to supporting resiliency-related efforts through planning studies, mitigation efforts, and emergency response activities. According to Department of Homeland Security's Transportation System's Sector Specific Plan, the transportation network is critical for the movement of people, food, medicines, and other resources which are critical to our health, safety, security and economic well-being. In the Hampton Roads area, VDOT places emphasis on several resiliency activities including, but not limited to the continuity of operations for the transportation system, evacuation planning, and emergency response. Since 2011, VDOT has completed over \$41 million in projects in the Hampton Roads area to improve the resiliency of the transportation system. Another \$72 million in projects are underway. Such projects include but are not limited to:

- Development of a tunnel and movable bridge risk mitigation plans
- Development of plant mix operation studies regarding roadway elevation increases

The Honorable Terry A. McAuliffe
March 25, 2015
Page 2 of 2

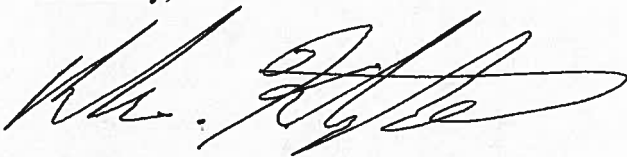
- Improvements to bridge and tunnel drainage and waterproofing
- Replacement of obsolete computer systems and traffic operation equipment
- Expansion of backup power systems for facilities, traffic equipment, and communications
- Improvements to tunnel pump, mechanical and electrical switchgear systems
- Improvements to communication systems

Additionally, VDOT continues to assess the current and future resiliency needs of the transportation infrastructure in Hampton Roads with an emphasis on critical transportation links such as the movable bridges, underwater tunnels, and auto ferry system.

VDOT has partnered with DHCD and other state agencies to participate with this grant. To support resiliency efforts, VDOT awarded the VDOT Infrastructure Protection and Resiliency Enhancement Program contract. This on-call contract allows VDOT, DHCD, and other state agencies and local partners to use consultant and contractor teams to provide the necessary protection and resiliency services to better protect assets and operational capabilities from natural and manmade disasters. VDOT will also continue to partner with DHCD and other state agencies to provide evacuation models and other emergency management or transportation planning studies to help prioritize proposed investments to improve resiliency.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in black ink, appearing to read 'Charles A. Kilpatrick', with a stylized flourish at the end.

Charles A. Kilpatrick, P.E.
Commissioner of Highways

C: The Honorable Aubrey L. Layne, Jr.

March 2, 2015

Mr. William Shelton
Director
Virginia Department of Housing and Community Development
Suite 300
600 East Main Street
Richmond, VA 23219

Re: HUD Community Development Block Grant National Disaster Resilience - Letter of Support

Dear Mr. Shelton,

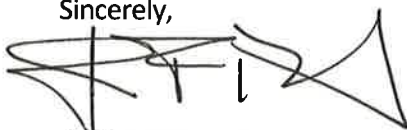
This letter confirms the Port of Virginia's support for the Commonwealth of Virginia's participation in the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. As CEO and Executive Director of The Port of Virginia and a member of the Steering Committee for the City of Norfolk's Rockefeller 100 Resilient Cities program, I have a vested business interest in Hampton Roads' ability to not only recover from a disaster event, but ensure that port operations and the region's transportation network suffer minimal interruption.

The Port of Virginia focuses on what matters most to our customers, our people, and our region. Every day we deliver superior service and safe and efficient movement of cargo. Our organization's anchor values include innovation, helpfulness, fortitude, accessibility, mindfulness, and sustainability. As one of the most significant economic assets in the Commonwealth and in the Hampton Roads region, the Port of Virginia is committed to working collaboratively with our partner cities and regional organizations to drive economic prosperity in the region into the next century.

The work proposed in the Commonwealth's application focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with the Port of Virginia's goals by providing opportunities to develop model organizations that will provide innovative approaches to operating in a changing physical and economic environment.

We support the Commonwealth's application and look forward to potentially partnering with the City of Norfolk and other regional leaders within Hampton Roads to develop and execute resiliency planning strategies in the future. It is understood that this letter is only an expression of our support and any future participation by the Port will require execution of partnership agreement or similar instrument.

Sincerely,



John F. Reinhart
CEO and Executive Director



A-NPDC

ACCOMACK-NORTHAMPTON PLANNING DISTRICT COMMISSION

P.O. BOX 417 • 23372 FRONT STREET • ACCOMAC, VIRGINIA 23301

(757) 787-2936 • TOLL FREE (866) 787-3001 • FAX: (757) 787-4221

EMAIL: anpdc@a-npdc.org • WEBSITE: www.a-npdc.org

The Honorable Terry McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

RE: Intent to Participate with CDBG-NDR

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of the Virginia Department of Housing & Community Development and the Accomack-Northampton Planning District Commission to collaborate and enter into agreements contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Virginia CDBG-NDR application.

The Accomack-Northampton Planning District Commission (A-NPDC) is one of 21 regional entities created by the State of Virginia in 1968 to encourage and facilitate local government cooperation and state-local cooperation in addressing regional problems. The A-NPDC has administrated State and Federal programs, including CDBG grants, and provided housing and infrastructure construction management services for local governments for over 30 years. The A-NPDC would be available to provide planning, grant administration, and construction management services to the Virginia Department of Housing & Community Development, and to Accomack and Northampton Counties to implement the activities as described in Virginia's CDBG-NDR application.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the purposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Best regards,

Elaine K. N. Meil

Elaine K. N. Meil
Executive Director

Copy: Steve Minor
Bill Shelton
Chris Thompson



March 2, 2015

**MEMBER
JURISDICTIONS**

CHESAPEAKE

FRANKLIN

GLOUCESTER

HAMPTON

ISLE OF WIGHT

JAMES CITY

NEWPORT NEWS

NORFOLK

POQUOSON

PORTSMOUTH

SMITHFIELD

SOUTHAMPTON

SUFFOLK

SURRY

VIRGINIA BEACH

WILLIAMSBURG

YORK

The Honorable Terence R. McAuliffe
Governor, Commonwealth of Virginia
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe:

This letter is to confirm the mutual intent of both the Hampton Roads Planning District Commission (HRPDC) and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR.

The HRPDC, one of 21 Planning District Commissions in the Commonwealth of Virginia, is a regional organization representing this area's seventeen local governments. Formed in 1990 by the merger of the Southeastern Virginia Planning District Commission and the Peninsula Planning District Commission, the HRPDC serves as a resource of technical expertise to its member local governments. We provide assistance on local and regional issues pertaining to Economics, Emergency Management, Housing, Planning, and Water Resources, and provide a robust education and outreach program through our Communications department. The HRPDC staff also serves as the support staff for the Hampton Roads Transportation Planning Organization (HRTPO), which is responsible for transportation planning and decision-making in the region. The HRPDC is also the Affiliate Data Center for our region, providing economic, environmental, transportation, census, and other relevant information to businesses, organizations and citizens.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with the mission of the HRPDC of collaboratively finding regional solutions to water management issues that promote economic development opportunities while reducing the burden on the region's emergency management systems. We look forward to the opportunity of using our technical expertise and regional convening function to advance a regional approach to creating a model seaport community capable of thriving with water for the next century.

The Honorable Terrance R. McAuliffe
March 2, 2015
Page 2

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Randy Keaton', with a stylized, cursive script.

Randy Keaton
Interim Executive Director/Secretary



CHARTERED 1693

THE COLLEGE OF WILLIAM AND MARY IN VIRGINIA

OFFICE OF THE PRESIDENT

P.O. Box 8795

WILLIAMSBURG, VIRGINIA 23187-8795

757/221-1693, Fax 757/221-1259

March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, Virginia 23219

Dear Governor McAuliffe,

William & Mary intends to collaborate with the Commonwealth of Virginia on the activities specified in its application for the Community Development Block Grant National Disaster Resilience competition. Our intent to partner is, of course, contingent upon receiving funds from the U.S. Department of Housing and Urban Development.

Founded by royal charter in 1693, William & Mary is the second oldest institution of higher education in the United States and is now a leading public research university. We take an interdisciplinary approach to research and innovation in the area of resilience. For example, the Virginia Coastal Policy Clinic, now in its third year at William & Mary Law School, works extensively with both the Virginia Institute of Marine Science and Virginia Sea Grant, applying cross-disciplinary knowledge to further the Commonwealth's resilience goals and enhance the experience of students and faculty.

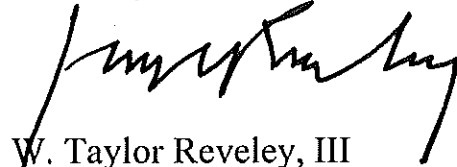
As one of Virginia's public universities, William & Mary relishes the opportunity to bring to bear our multidisciplinary expertise in partnership with the Commonwealth in the CDBG-NDR competition.

The Honorable Terence R. McAuliffe
Page 2
March 2, 2015

As a partner, William & Mary agrees to help pursue five key strategic goals aimed at making Hampton Roads a model seaport community: (1) uniting the region through an interdisciplinary educational approach; (2) seeking water management solutions through collaborative planning, innovation, and research; (3) creating resilience by leveraging planning, knowledge, and investment across the region; (4) strengthening our most vulnerable neighborhoods in order to strengthen the whole; and (5) enhancing economic vitality by concentrating expertise, resources, innovation and funding opportunities.

This letter reflects our commitment to a binding partnership agreement if the Commonwealth's application receives CDBG-NDR funds. We look forward to confirming the details of that arrangement when appropriate.

Cordially,



W. Taylor Reveley, III
President

WTR/cab

March 5, 2015

Richard V. Homan, MD
President and Provost
Dean of the School of Medicine

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Dear Governor McAuliffe:

Re: Intent to Participate

This letter is to confirm the mutual intent of both the Commonwealth of Virginia and Eastern Virginia Medical School (EVMS) to collaborate and enter into a partnership or similar agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

A school of medicine and health professions located in Norfolk, Virginia, EVMS focuses on a community approach to medical and health professions education, research, and patient care. As an institute of higher learning focused on the health of the community and also due to its location near the banks of the Elizabeth River, EVMS fully supports collaboration in this endeavor to create a resilient Hampton Roads and a resilient Virginia.

As a partner, Eastern Virginia Medical School agrees to participate in strategic goals towards becoming part of a model seaport community including: Uniting the region towards common goals through a community approach to medical and health education; Creating resilience through collaboration by leveraging planning, knowledge, and investment across our region; Strengthening our most vulnerable neighborhoods in order to strengthen our entire community through our community approach to patient care; and Improving economic vitality by concentrating expertise, resources, innovation and finding opportunities in developing solutions to today's resiliency challenges.

It is understood that this letter is only an expression of our intent and a binding partnership agreement detailing the terms and conditions of the proposed partnership will be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Richard V. Homan, MD
President and Provost
Dean of the School of Medicine
Eastern Virginia Medical School

PO BOX 1980
NORFOLK, VA 23501-1980
TEL 757.446.5800
FAX 757.446.8444
www.evms.edu



Ángel Cabrera
President

4400 University Drive, MS 3A1, Fairfax, Virginia 22030
Phone: 703-993-8700; Fax: 703-993-8880; E-mail: president@gmu.edu

March 18, 2015

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

RE: Support for the Commonwealth of Virginia
National Disaster Resilience Competition Proposal

Dear Governor McAuliffe:

This letter is to confirm the support of George Mason University for Virginia's submission to the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. As the Commonwealth's largest research university and a leading institution with world-class expertise on disaster resiliency and related topics, such as disaster risk assessment, communication, and preparedness, we are well aware that resiliency is a critical consideration for our citizens and the future of our Commonwealth.

George Mason University is committed to partnering with and supporting the Virginia Disaster Resiliency Team. The Commonwealth's intent to create a model seaport region is timely and is needed to preserve and enhance Virginia's tremendous assets which are currently at risk. We are dedicating staff to serve on the management team and will commit additional staff to move forward the actions of the Team.

Please consider this letter as confirmation to the mutual intent of both the Virginia Department of Housing and Community Development, as the formal applicant for the Commonwealth, and George Mason University to collaborate and enter into a partner agreement contingent upon the award of funds from HUD for the CDBG-NDR competition to carry out eligible activities as provided in the Commonwealth's application.

I fully back this collaborative effort and look forward to partnering in this important endeavor.

Sincerely,

Ángel Cabrera

ÁC/slc

DEPARTMENT OF ARCHITECTURE
(757) 727-5440

March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

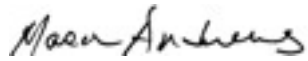
This letter is to confirm the mutual intent of both the Hampton University Department of Architecture and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR

Hampton University's Department of Architecture has long been recognized as one of the leading architecture programs among the Historically Black Colleges and Universities (HBCU), and has been placing African Americans in the profession of architecture for over 50 years. The primary goal of the program is to provide professional education of the highest quality, affording an advanced level of competency within the broadest spectrum of responsibility to the client, society, and the environment. The Department is committed to the development of critical inquiry, creative thinking, and life-long learning essential to participate in our rapidly changing society. Our program seeks to heighten students' awareness of ever evolving global conditions significant to the production of contemporary architecture, and the built environment. It promotes the study of transitional urban areas and communities of color. In the tradition of the HBCU, our program explores questions of identity in design as well as other cultural, social, and technical issues in architecture. We provide the educational framework for the emerging leadership roles of the African American architect in the profession and in society.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with the Department's work in creating innovative ways for communities to thrive in water environments. In a collaborative initiative funded by a Virginia Sea Grant, the Department of Architecture is working with Old Dominion University's Engineering Department and the environmental nonprofit, Wetlands Watch, to create innovative adaptations for sea level rise in a coastal neighborhood of 350 homes. By putting ecosystem values first, consulting with residents on community values, fitting solutions onto the landscape, parcel by parcel, we are exploring how to preserve historic riverfront homes, keeping their preservation tax credits and cultural relevance intact. We look forward to the opportunity of using this work as the basis for designing innovative water management solutions for the region and the Commonwealth.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in black ink that reads "Mason Andrews". The signature is written in a cursive, slightly slanted style.

Mason Andrews
Associate Professor



OLD DOMINION UNIVERSITY

Office of the President

Koch Hall

Norfolk, Virginia 23529

Telephone: (757) 683-3159

FAX: (757) 683-5679

March 17, 2015

Old Dominion University
5115 Hampton Blvd.
Norfolk, VA 23529

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Dear Governor McAuliffe,

Re: Intent to Participate

This letter is to confirm the mutual intent of both the Commonwealth of Virginia and Old Dominion University to collaborate as a partner or potential sub-recipient and enter into a partnership agreement or similar agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

Founded in 1930, Old Dominion University is a public research institution located in Norfolk, Virginia serving students and enriching the Commonwealth and wider community through rigorous academic programs, strategic partnerships, and active civic engagement. Old Dominion University and its faculty have invested in resilience, prioritizing an interdisciplinary approach to research reaching across all departments and into the community.

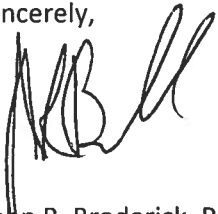
Though we recognize that response to flooding is only one component of resiliency, our location in Norfolk, Virginia has influenced special emphasis on adaptation to increased flooding because of sea level rise. For example, since 2010, the Climate Change and Sea Level Rise Initiative (CCSLRI) has facilitated research, education, and innovation across all aspects of climate change and sea level rise and facilitated a regional dialogue of experts with private sector partners, municipal planners, and others. Closely connected, the Mitigation and Adaptation Research Institute (MARI), engages in practice-relevant solutions research for adaptation and mitigation to coastal hazards. Additionally, the University is currently acting as the convener for the Hampton Roads Sea Level Rise Preparedness and Resilience Intergovernmental Planning Pilot Project collaborating with all levels of federal, state, and local government and the community to facilitate the development of a model of "whole of government and community" resilience planning. University departments including public health, engineering, oceanography, and more are already engaged in a collaborative approach to resilience planning, and look forward to being a key partner of the Commonwealth in this effort.

Since 2011, ODU has spent more than \$500,000 to make its physical infrastructure more resilient to recurrent flooding. More importantly, though, during that same time period ODU has invested more than \$1,700,000 in academic programs focused on Sea Level Rise and Climate Change. Currently, ODU's Office of Academic Affairs and Office of Research have more than \$600,000 in ongoing annual commitments to research in this area, which we expect to increase in the future.

As a partner or potential sub-recipient, Old Dominion University will participate in five key strategic goals towards becoming part of a model seaport community including: Unite the region towards common goals through embracing a whole of community approach; Build shareable water management solutions through collaborative research, planning and innovation; Create resilience by leveraging planning, knowledge, and investment across our region; Strengthen our most vulnerable neighborhoods to strengthen our entire community; and Improving economic vitality by concentrating expertise, resources, innovation and finding opportunities in developing solutions to today's resiliency challenges.

It is understood that this letter is only an expression of our intent and a binding partnership agreement detailing the terms and conditions of the proposed partnership shall be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in black ink, appearing to read 'JRB', with a stylized flourish extending to the right.

John R. Broderick, President
Old Dominion University



ODU Strome Entrepreneurial Center

Institute for the Humanities
College of Arts and Letters
Old Dominion University
3042 Batten Arts & Letters
Norfolk, Virginia 23529, USA

Strome Entrepreneurial Center
Old Dominion University
Norfolk, Virginia 23529, USA

March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate – HUD CDBG National Disaster Resilience Competition

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of the Strome Entrepreneurial Center, the Gaming and Social Change Hub at Old Dominion University (ODU) and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR.

The Strome Entrepreneurial Center at ODU is a key part of the University's efforts to create an entrepreneurial culture. It exists to educate students on entrepreneurship as a viable career path and cultivate students as up-and-coming business leaders. The Center is an educational resource powered by venture advisers and community partners. It presents regular programming - workshops, seminars, and networking events, along with individual advising in conjunction with industry and functional area experts to help students along the process of planning and launching their venture. The potential for collaboration is a key aspect of the Center. We find that many, if not most, entrepreneurs

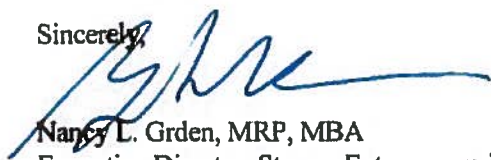
need a team approach. The Center facilitates the process of identifying needs and selecting collaborators. The Center space is set up to enable teams to meet and work on their business ideas. Our goal is to encourage and enable all members of the ODU community to start new ventures, whether for profit or not for profit.

The Gaming and Social Change HUB at ODU is an interdisciplinary research and education unit focused on developing games to solve institutional and societal problems. The Hub operates in collaboration with ODU's Institute for the Humanities, whose mission is to explore how art, popular culture and digital technologies might serve as vehicles for community engagement and empowerment in Hampton Roads. The Hub leverages student and faculty interest in gaming to produce real-world solutions; developing and distributing game prototypes that address the exigencies of public, private, and non-profit organizations. Through collaboration with external partners, the Hub looks to design, develop, distribute and test game-based solutions to community needs. In partnership with the City of Norfolk, the Hub has been working on several game prototypes focused on Norfolk's cultural geography and history, with a keen interest in educating citizens on the City's past responses to coastal and environmental disasters.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. Strengthening neighborhood resiliency is key to this focus. The work of the Strome Entrepreneurial Center and the Gaming and Social Change HUB aligns with the mission to find ways to use innovation to drive good decision making and build capacity. We look forward to the opportunity of using entrepreneurial strategies and incorporating gaming technology to drive neighborhood ability to thrive with water for the next century.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Nancy L. Grden, MRP, MBA
Executive Director, Strome Entrepreneurial Center



Avi Santo, PhD
Director, Gaming & Social Change Hub
Director, Institute for the Humanities



March 16, 2016

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

RE: Support for the Commonwealth of Virginia
National Disaster Resilience Competition Proposal

Dear Governor McAuliffe:

This letter is to confirm the support of Virginia Community College System for Virginia's submission to the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. Virginia's Community Colleges contribute to the economic and civic vitality of the commonwealth and its international competitiveness, Virginia's Community Colleges are committed to increasing access to affordable education and training for more individuals so they acquire the knowledge and skills to be successful in an ever-changing global economy. The resiliency of our campuses and the regions that they serve is a critical consideration.

The Virginia Community College System is committed to partnering with and supporting the Virginia Disaster Resiliency Team. The Commonwealth's intent to create a model seaport region is timely and is needed to preserve and enhance Virginia's tremendous assets which are currently at risk. We are dedicating staff to serve on the management team and will commit additional staff to move forward the actions of the Team.

Please consider this letter as confirmation to the mutual intent of both the Virginia Department of Housing and Community Development, as the formal applicant for the Commonwealth, and the Virginia Community College System to collaborate and enter into a partner agreement contingent upon the award of funds from HUD for the CDBG-NDR competition to carry out eligible activities as provided in the Commonwealth's application.

We fully back this collaborative effort and look forward to partnering in this important endeavor.

Sincerely,

A handwritten signature in black ink, appearing to read "Glenn DuBois", is written over a printed name and title.

Glenn DuBois
Chancellor

C: Donna Van Cleave
Bert Jones
Mary Savage

March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Dear Governor McAuliffe,

The Virginia Institute of Marine Science (VIMS) intends to collaborate with the Commonwealth of Virginia on the activities specified in its application for the Community Development Block Grant National Disaster Resilience competition. Our intent to partner is, of course, contingent upon receiving funds from the U.S. Department of Housing and Urban Development.


VIMS has a three-part mission to conduct interdisciplinary research in coastal ocean and estuarine science, educate students and citizens, and provide advisory service to policy makers, industry, and the public in the Commonwealth and beyond. The School of Marine Science at VIMS is the graduate school in marine science for the College of William & Mary. Chartered in 1940, VIMS is among the largest marine research and education centers in the U.S.

In January 2013, at the request of the Commonwealth, VIMS submitted the report "Recurrent Flooding Study for Tidewater Virginia" to the General Assembly, bringing attention to the growing problem of sea-level rise, and to possible adaptation strategies. VIMS continues to provide support to the Commonwealth on all related issues and is actively engaged in supporting adaptive management of coastal zones by undertaking relevant research, providing advisory services when requested, and engaging in community outreach.

As a partner, VIMS agrees to help pursue five key strategic goals aimed at making Hampton Roads a model seaport community: (1) uniting the region towards common goals through an interdisciplinary educational approach; (2) seeking water management solutions through collaborative planning, innovation, and research; (3) creating resilience by leveraging planning, knowledge, and investment across the region; (4) strengthening our most vulnerable neighborhoods in order to strengthen the whole; and (5) enhancing economic vitality by concentrating expertise, resources, innovation and funding opportunities.

This letter reflects our commitment to a binding partnership agreement if the Commonwealth's application receives CDBG-NDR funds. We look forward to confirming the details of that arrangement when appropriate.

Sincerely,



John T. Wells
Dean and Director

March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

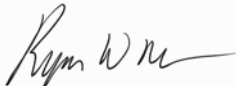
This letter is to confirm the mutual intent of both ARCADIS and the Commonwealth of Virginia to collaborate and enter into an agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR.

ARCADIS is the leading global natural and built asset design and consultancy firm working in partnership with our clients to deliver exceptional and sustainable outcomes through the application of design, consultancy, engineering, project and management services. ARCADIS differentiates through its talented and passionate people and its unique combination of capabilities covering the whole asset life cycle, its deep market sector insights and its ability to integrate health & safety and sustainability into the design and delivery of solutions across the globe. We are 28,000 people who generate \$3.8 billion in revenues. We support UN-Habitat with knowledge and expertise to improve the quality of life in rapidly growing cities around the world.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with the mission of ARCADIS by implementing creative, holistic design and engineering practices to create innovative solutions to thriving in water environments. We look forward to the opportunity of using this work as the basis for helping to create a model seaport community capable of thriving with water for the next century.

It is understood that this is letter is only an expression of our intent and a binding agreement detailing the terms and conditions of the proposed relationship must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



ARCADIS
Ryan W. Nagel
Associate Vice President



concursive

March 5, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Background:

This letter is to confirm the mutual intent of both Concursive Corporation and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

Concursive Corporation is headquartered in Norfolk Virginia and is a privately held, Intel Capital portfolio company. It operates in the media and open source software domain and is the developer of several products for social, collaborative and mobile purposes. The company has significant experience deploying systems that build "digital ecosystems" with the objective of mobilizing communities to take action and advance their missions.

Leverage:

Concursive Corporation commits to matching \$25,000 in funds provided by The Up Center for implementation of a pilot project to support the CDBG-NDR proposal in the City of Norfolk target area. This project is already underway and will be piloted in one of the Most Impacted and Distressed neighborhoods with Unmet Recovery Needs and test the ability of volunteers at a hyper-local level, connected through technology and trained by neighborhood associations and civic leagues, to better support vulnerable citizens. The use of leveraged funds will begin in March, 2015 and run through December, 2015.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development focuses on reinventing the region by creating economic vitality through the region's connection to the water. This

approach aligns with the mission of Concursive Corporation. We look forward to the opportunity of using this work as the basis for helping to create a model seaport community capable of thriving with water for the next century.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

A handwritten signature in black ink, appearing to read "David Richards", with a stylized, flowing script.

David Richards, CEO

Concursive Corporation



Executive Office
1341 Crossways Blvd
Chesapeake, VA 23320-2897
757.224.4269 tel 757.873.0873 fax

March 11, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate – Community Development Block Grant National Disaster
Resilience (CDBG-NDR) Competition

Dear Governor McAuliffe:

This letter is to confirm the mutual intent of both Cox Communications Virginia and the Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development (HUD) for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR.

As the Senior Vice President and Region Manager of Cox Communications Virginia, a company headquartered in Hampton Roads, with 2400 employees across the state, I understand how critically important it is to reinvent the region by creating economic vitality through the region's connection to the water.

The work proposed in Virginia's NDR competition application to HUD, focuses on just that: creating a region resilient to storms and flooding, protecting our most vulnerable citizens, using innovation and exploration to manage rising waters, while using our water expertise to drive economic development. This approach aligns with Cox Communication's commitment to operating in a sustainable way in the communities we serve and our long-term viability and ability to deliver the telephone, video, broadband and home security services we offer to our residential and commercial customers in the region.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

J.D. Myers II
Senior Vice President & Regional Manager
(757) 222-8493



**Newport News
Shipbuilding**

March 11, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: National Disaster Resilience Competition

Dear Governor McAuliffe:

The purpose of this letter is to convey the interest of Newport News Shipbuilding in exploring collaboration with the Commonwealth of Virginia in a partnering agreement, should the Commonwealth receive an award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR.

Newport News Shipbuilding is the sole designer, builder and refueler of U.S. Navy aircraft carriers and one of two providers of U.S. Navy submarines. With approximately \$4 billion in revenues and more than 23,000 employees, we are the largest industrial employer in Virginia and the largest shipbuilding company in the United States. We build the most advanced ships in the world using our expertise in nuclear propulsion, naval design and manufacturing. Located in Newport News, Virginia, our facilities span more than 550 acres, strategically positioned in one of the great harbors of the East Coast.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach is consistent with Newport News Shipbuilding's commitment to building the most resilient seaport community in the world.

It is understood that this letter is only an expression of our interest, and our understanding that a partnering agreement containing mutually acceptable terms and conditions must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Matthew J. Mulherin
President, Newport News Shipbuilding

A DIVISION OF HUNTINGTON INGALLS INDUSTRIES

4101 Washington Avenue • Newport News, VA 23607 • Telephone (757) 380-2000 • www.huntingtoningalls.com

86



January 15, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of Resilient Corporation and the Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

Resilient Corporation offers a premier, end-to-end resilience scoring solution enabling forward thinking corporate and government leaders the insight to anticipate, understand and manage disruptions while finding new opportunities for efficiencies and growth. Launched in 2006, Resilient Corporation broadened the term resilience to incorporate "the capacity of best in class organizations to anticipate disruptions, adapt to events and create lasting value." The company maintains the world's largest repository of resilience data across ten dimensions, and has commercialized a proprietary analytical platform to generate highly insightful Resilient Scores™ for corporations and government agencies. Using state-of-the-art big data systems and open source intelligence, the Resilient Index™ provides highly regarded insight and research on eighteen global industry sectors. This level of actionable intelligence is effecting a much needed change in organizational performance criteria in terms of shareholder and stakeholder value.

Resilient Corporation proposes to work with the applicant to develop quantitative metrics to measure the effectiveness of eligible activities, authorized by the award of funding, to create or improve physical, social, and economic resilience of the Hampton Roads region. Resilience proposes to lead a team, which may include subcontractors, if necessary and as directed, to perform its duties under the partnership agreement.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely yours,

A handwritten signature in black ink, appearing to read "M. Gembicki".

Mark Gembicki
CEO & Chief Architect
Resilient Corporation
mgembicki@resilient.com
www.resilient.com

March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

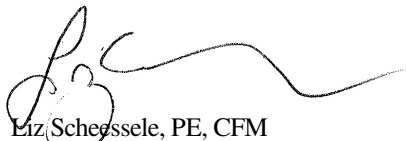
This letter is to confirm the mutual intent of both the Timmons Group and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

From small-town infrastructure to federal design-build projects, and from large mixed-use communities to urban in-fill projects, Timmons Group has proudly built a reputation of excellence since we first opened our doors in 1953. Our deep experience positions us as an industry leader with an unwavering commitment to forward-thinking, innovative design and complete solutions for client success. Recognized for nearly 20 years as one of Engineering News Record's Top 500 Design Firms, Timmons Group provides civil engineering, environmental, geotechnical, GIS/geospatial technology, landscape architecture and surveying services to a diverse client base. Our market-focused organization is structured to help fulfill our mission to achieve unparalleled understanding of our clients, their businesses and their visions, resulting in unrivaled customer service and shared success.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with the Timmons Group's work by focusing on innovative integrated green, grey and hard infrastructure strategies to improve storm water management and reduce flooding.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Liz Schesssle, PE, CFM
Senior Project Manager, Hampton Roads Infrastructure
Timmons Group

TOWNE BANK

March 16, 2015

G. ROBERT ASTON, JR.
CHAIRMAN & CEO

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of both the TowneBank and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR.

TowneBank, which operates three segments: banking, realty and insurance is one of Virginia's top performing community banks. TowneBank is number two in market, with operations across the Hampton Roads region providing retail and commercial banking services for individuals, and small and medium-size businesses. TownBank takes pride in its commitment to "hometown banking" and personal service for every customer.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with TowneBank's mission of supporting small and medium size business development in the region.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



G. Robert Aston, Jr.
Chairman and CEO



March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of both the Work Program Architects (WPA) and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR

WPA's mission is to work to raise the bar in the design of the built environment. We strive to satisfy a desire for architecture and design that is vital and relevant, that makes a positive dialogue with its physical and historical context, that is durable and responsible in its utilization of resources, and that is inclusive in the process of its formation and execution.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with WPA's mission by using design to create innovative solutions so that communities can thrive in water environments. WPA is currently working with the City of Norfolk to create environments that are able to withstand the impacts of sea level rise and the increasing severity and frequency of storms in the Hampton Roads region. We look forward to the opportunity of using this work as the basis for designing innovative and creative water management solutions for the region and the Commonwealth.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in cursive script that reads "Thom White".

Thom White, AIA
Principal

A handwritten signature in cursive script that reads "Mel Price".

Mel Price, AIA
Principal



March 23, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

RE: Partnering with Commonwealth of Virginia

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of both the Commonwealth of Virginia and Access Partnership to collaborate as either a partner or potential sub-recipient and enter into a partnership agreement or similar agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

The mission and vision of Access Partnership is consistent with the intent of the project's National Objective to directly benefit low- and moderate-income persons and households. The mission of Access Partnership is to improve access to health care for people in need in Hampton Roads. Our vision is that all residents of Hampton Roads can obtain the health care that they need to achieve personal wellness.

Access Partnership is a community collaboration of medical providers, charities, universities, churches, civic groups, free clinics, community health centers, departments of health, community service boards and social services departments and a broad representation of volunteers. The Partnership is focused on strengthening existing programs, implementing new services for identified gaps and coordinating care for low-income families.

It is known that severe storm events and recurrent flooding may be exacerbated by sea level rise. These events are disruptive to the primary health care system in Hampton Roads, and, therefore, health care access. And facilitating health care access is central to my organization's mission and vision. The Commonwealth's approach, as articulated in the NDRC grant application's narrative, is to pursue a holistic approach to further foster regional resilience. Health and wellbeing is a central theme in the grant's approach. Access Partnership will partner



with the Commonwealth to better understand the health care access needs of low to modest income communities in which many of our organization's clients reside.

Chronic conditions, disability limitations (mobility, cognitive, and sensory), and the need for assistance with activities of daily living are characteristics of elderly and medically fragile populations within Hampton Roads. Households with these vulnerabilities are more likely to suffer storm-induced adverse and prolonged health consequences and, therefore, require regular access to health care. Storm-induced disruption to continuity in primary and specialty care can have a direct impact on pain, suffering, and longevity of our citizens.

During, and in the immediate aftermath of natural disasters, such as hurricanes, the elderly and medically fragile are more likely to suffer relative to other populations. Economic constraints, chronic medical conditions, mobility issues, and cognitive impairments are more prevalent in elderly populations. The elderly and medically fragile populations often exhibit reduced health status and heightened dependence that may limit the ability to prepare for and respond to severe storm events and this, in turn, may contribute to longer-term adverse health outcomes.

It is understood that this letter is only an expression of our intent. A binding partnership agreement detailing the terms and conditions of the proposed partnership will be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Candice Driskell, MS, RN, CCM
Executive Director, Access Partnership

Elizabeth River Project
Making restoration a reality.



March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of both the Elizabeth River Project and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

The Elizabeth River Project is the non-profit leading community efforts to restore the environmental health of the Elizabeth River, a tributary of the Chesapeake Bay, infamous for pollution. Our mission is to restore the Elizabeth River to the highest practical level of environmental quality through government, business and community partnerships. Part of our success is based on recruiting Elizabeth River industries as River Star Businesses dedicated to voluntarily reducing river pollution and restoring habitat. Today 114 business and government facilities have documented significant voluntary results in these areas and been recognized as River Star Businesses. In addition, we work with 2,400 homeowners through our River Star Homes program to reduce runoff and improve habitat along the river.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with The Elizabeth River Project's work by focusing on integrating natural habitat restoration as a strategy to reduce flooding and improve water quality.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,


Marjorie Mayfield Jackson
Executive Director



March 10, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Dear Governor McAuliffe,

Please allow this letter to serve in support of the Commonwealth's application to Virginia's National Disaster Resilience Competition. The Garden Club of Norfolk (GCN) is a long standing supporter of conservation efforts aimed at protection of our natural environment. Indeed, GCN's mission spoke to this focus when the club was founded as the first in the region and one of only three in the state one hundred years ago in 1915. This year we are celebrating a century of service to educate and inspire others to embrace the tenets of preservation and protection.

Our efforts and accomplishments have been broad ranging as GCN was a founding member of the Garden Club of Virginia (GCV) in 1920 and one of the first members of the Garden Club of America (GCA) in 1922. GCN has worked locally; across the Commonwealth with GCV; and nationally with GCA to raise awareness, funds and friends to reach our common conservation goals. GCN has supported the Annual Historic Garden Week in Virginia for over 80 years with all revenues used to restore and protect historic gardens such as Monticello, Mount Vernon, and locally the Adam Thoroughgood and Moses Myers Houses. These restorations have employed the best and most effective *green* techniques such as use of native plantings and non-invasive varieties; limiting open lawn; creating living shoreline; encouraging water management techniques like rain gardens to absorb storm water/run-off; and promoting collection centers with rain barrels and cisterns to capture natural fresh water for irrigation.

At the national level, the GCA Conservation Pledge has guided us with challenges "...to promote stewardship through education; to advocate for environmental legislation; to protect endangered flora; to promote biodiversity and conserve natural resources." These principals guide GCN whose community contributions span Norfolk and the region in projects and partnerships with organizations like the Elizabeth River Project, Norfolk Botanical Garden, Hermitage Museum and Gardens, Chrysler Museum of Art, Chesapeake Bay Foundation, Wyanoke Wildlife Sanctuary and more.

In short, the Garden Club of Norfolk embraces and applauds the efforts of this grant to unite at-risk coastal cities, communities and citizens to create a climate of cooperation toward building a plan of preparedness, protection, and resiliency to better address the threat of tidal rise. Indeed, the Garden Club of Norfolk will host the Garden Club of Virginia's 95th Annual Meeting in Norfolk this May with Christine Morris, Chief Resilience Officer, slated to speak to the statewide delegation about our city's work with the *Rockefeller Foundation's Resilience Cities Project*. GCN has been an interested ally and advocate for the environment over one hundred years and looks forward to continuing these efforts in the future.

With best regards,

Gillian F. Cady

Gillian F. Cady
President, GCN

Pamela Q. Combs
Pamela Q. Combs

Past President, GCN & Co-Chairman of the 2015 GCV 95th Annual Meeting

Celebrating a Century of Service

PC
95



March 6, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

This letter is to confirm the mutual intent of both Hampton Roads Center for Civic Engagement (HRCCE) and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

HRCCE is the region's most respected and experienced provider of non-partisan and not issue-specific citizen engagement services. HRCCE facilitates engagement strategies that work across a range of challenges. Sea level rise, mass transit, gender and racial equity, brain drain and poor schools, as well as challenges impacting a specific municipality or neighborhood, are a few of the issues currently (or soon to be) addressed by HRCCE.

HRCCE is also connected to the country's elite centers of engagement research and application, including the Kettering Foundation, National League of Cities, International City/County Management Association, Deliberative Democracy Consortium, Everyday Democracy and the International Association of Public Participation.

HRCCE will participate as a sub-recipient to the above-mentioned grant. It will provide needed training to residents and those who interact with them, facilitation of events and sessions identified in the award, participate on the implementation team and provide other services and supports as indicated within the awarded grant.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

A handwritten signature in dark ink, appearing to read 'Richard Goll', is written over a horizontal line.

Richard Goll, Executive Director

Hampton Roads Center for Civic Engagement, 50 W. Queens Way, Suite 100, Hampton, VA 23664

March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

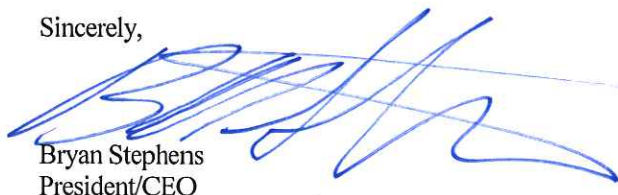
This letter is to confirm the mutual intent of both the Hampton Roads Chamber of Commerce and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

The Hampton Roads Chamber of Commerce is the Region's premier business organization; helping our members succeed, driving regional economic growth and enhancing the quality of life of our community's residents. The Chamber strives to improve our local economy by working with the Hampton Roads Economic Development Alliance to attract new business to the area, by helping existing businesses to expand, by working with partners to improve the local workforce, promote amateur sports events and provide leadership training. We provide networking opportunities, educational programs, cost-saving employee benefit programs, marketing tools and other services to fill the needs of our business members and contribute to measurable growth for them. We also serve as a leader in articulating business viewpoints in the public arena and strives to be the region's primary source of information about business issues.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with the Chamber's goals by providing opportunities to expand entrepreneurship development and support evolving industry clusters with a focus on living resiliently with water.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Bryan Stephens
President/CEO



March 23, 2015

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

Dear Governor McAuliffe:

The Hampton Roads Community Foundation is pleased to support the Commonwealth's application for a grant from the US Department of Housing and Urban Development's Community Development Block Grant National Disaster Resilience Competition (CDBG-NDR). Indeed, we share HUD's belief that a proactive approach to resiliency rooted in those areas most prone to natural disasters is the right strategy for addressing their long-term economic resiliency. And we stand ready to be a strong partner with such an initiative for Hampton Roads.

As part of its commitment to improving the quality of life for area citizens by uniting broad coalitions to tackle the most strategic community issues, the Community Foundation launched a major community leadership initiative on regional economic competitiveness in 2012. Branded *Reinvent Hampton Roads* (www.ReinventHR.org), the initiative is a frame for game-changing work that will fundamentally alter the region's economic performance and profile over time. It is driven by the stark reality that Hampton Roads can no longer continue to depend on its three historical engines of the military, the port, and tourism as they are currently configured to drive the economy. And the call is clarion for us to reposition our three historical drivers within the context of a "new normal" while diversifying the regional economy with a number of research-tested projects/programs in the targeted areas of Entrepreneurship and Industry Clusters—all undergirded primarily by water/geography as the region's most distinguishing assets.

Our understanding is that the Commonwealth's CDBG-NDR grant application focuses on building regional resilience by strengthening neighborhood networks and social cohesion. Indeed, the Community Foundation has already awarded a small \$25,000 grant to fund a pilot to connect the region's most vulnerable populations with the resources they will most need in the event of a natural disaster through an innovative technology application. Further, the grant request aligns well with our larger Reinvent initiative. Suffice it to say that we are prepared to build on those strategic linkages should the CDBG-NDR grant request be funded.

In short, the Hampton Roads Community Foundation stands ready to partner with the Commonwealth of Virginia on its proposed CDBG-NDR grant program. Let me know if I might provide any additional evidence of our support for the application.

Sincerely,

Deborah M. DiCroce
President and CEO

DMD/



Opportunity Inc.

Hampton Roads' Workforce Development Board

February 11, 2015

The Honorable Terence R. McAuliffe
Governor of the Commonwealth of Virginia
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe:

This letter is to confirm the mutual intent of both Opportunity Inc. of Hampton Roads, on behalf of the Hampton Roads Workforce Development Board (HRWDB), and The Commonwealth of Virginia to collaborate and enter into a partnership, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, in order to carry out eligible activities as provided in the Commonwealth's CDBG-NDR application.

The HRWDB is responsible for developing workforce policy and administering workforce development initiatives in Virginia's Workforce Investment Area 16, which is comprised of the following localities: Chesapeake, Franklin, Isle of Wight, Norfolk, Portsmouth, Southampton, Suffolk and Virginia Beach. The HRWDB conducts its operations and implements its policies and initiatives through Opportunity Inc., its staff organization.

Opportunity Inc. seeks to meet the business community's need for trained and qualified workers; increase per capita income; promote greater corporate competitiveness; and, improve regional prosperity through initiatives that strengthen and support the region's workforce. To accomplish these goals, Opportunity Inc. serves as a single point of contact for business, industry and the public sector to communicate their workforce needs; provide a forum where private and public sector leaders jointly consider the workforce development needs of the region; promote strategies to encourage life-long learning and improve workplace skills; assist in the development of new training programs to benefit the region's workforce; conduct planning, oversight, and evaluation of local workforce development programs; and, coordinate with economic development efforts and activities to promote the region's availability of qualified workers. We do our work in ways that promote cooperation and coordination with public organizations, education agencies, and private businesses.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with Opportunity Inc.'s work by focusing on economic opportunity and workforce development in a manner that ensures that individuals and families have the ability to find meaningful work at living wages, in addition to providing residents with opportunities to add to the fabric of cohesive neighborhoods, actively working to reduce risk to identified stresses and hazards.

The Honorable Terence R. McAuliffe

Page 2

February 11, 2015

We welcome the opportunity to support this most worthwhile endeavor and look forward to finalizing the details of our partnership in a written agreement upon the award of CDBG-NDR funds.

Sincerely,



Shawn Avery
President and CEO

SA/pc

March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

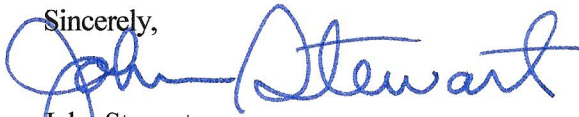
The Lafayette Wetlands Partnership (www.lrwpartners.org) is proud to be part of the collaboration with the Commonwealth of Virginia that could lead to a regional plan for fostering economic and social vitality through the area's connection to the water. The multi-step process that could lead to an award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition will in itself be a foundation for sound regional planning.

The Lafayette Wetlands Partnership is a citizen-driven initiative that mentors and supports groups that want to restore wetland habitat on publicly owned property in the urban environment of Norfolk. Its core value is "neighborhood stewardship of wetlands", an ethic that fosters community cohesion through long-term investment in the health of the Lafayette River. Founded in 2007, the Lafayette Wetlands Partnership has completed eight restoration projects totaling over 12,000 square feet of new wetland habitat.

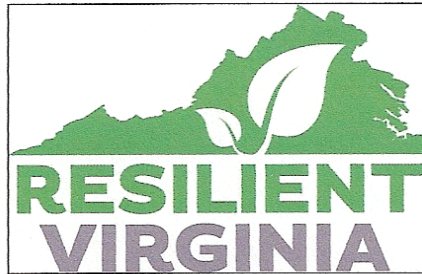
The work outlined in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development proposes to align the efforts of our seacoast communities as we use water resource solutions to improve the physical, social, and economic resilience of the region. If we succeed, we'll have a model for increasing neighborhood cohesion and sustaining the most vulnerable communities in the region, among other things. This outcome is also the goal of "neighborhood stewardship of wetlands".

This letter is limited to an expression of our intention to join the work. I understand that specific actions would require a binding partner agreement to be developed later. Nevertheless, I can say without reservation that the Lafayette Wetlands Partnership wants to bring its citizen-based model to the table as the regional plan is developed and executed.

Sincerely,



John Stewart
Leader, Lafayette Wetlands Partnership



March 2, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Dear Governor McAuliffe,

Re: Intent to Participate

This letter is to confirm the mutual intent of both the Commonwealth of Virginia and Resilient Virginia to collaborate and enter into a partnership agreement or similar agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

Founded in 2014 by leaders from government, the private sector, academia, and Virginia Sustainable Building Network (VSBN), Resilient Virginia aims to launch a Community Resiliency Initiative in Virginia that will provide residents, businesses and governments with the ability to adapt and thrive despite changing environmental, social, and economic conditions. Resiliency brings together many areas of community functioning, which often operate independently. By educating diverse elements of communities about resiliency components and building collaborative relationships, community structure will be strengthened.

The Commonwealth's National Disaster Resilience competition application to the US Department of Housing and Urban Development focuses on supporting a community that will surface, test, and refine the best strategies for building resilient communities and developing a model seaport region that derives its vitality from the water. This approach directly aligns with Resilient Virginia's commitment to building resilient communities in the state. Resilient Virginia is committed to the five key strategic goals outlined in the Commonwealth's application towards becoming a model seaport community including: Uniting the Region; Building Water Management Solutions; Creating Resilience; Strengthening Vulnerable Neighborhoods; and Improving Economic Vitality.

It is understood that this letter is only an expression of our intent and a binding partnership agreement detailing the terms and conditions of the proposed partnership will be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Annette Osso, LEED AP, Managing Director

Resilient Virginia

Board of Directors

Jerry Walker, CEM,
LEED AP,
Henrico County
Resilient VA Chairman

Bryna Dunn, AICP,
Associate AIA,
LEED Fellow
Moseley Architects
*Resilient VA Vice
Chairman*

Jordan Starbuck,
LEED Green
Associate, Virginia
Commonwealth
University
*Resilient VA
Secretary/Treasurer*

Denise Thompson
City of Norfolk

Pamela Vosburgh
2rw Consultants Inc.

Billy Weitzenfeld
Association of Energy
Conservation
Professionals

Resilient Virginia – P.O. Box 6539 – Arlington, Virginia 22206 – www.resilientvirginia.org



March 12, 2015

The Honorable Terence R. McAuliffe
Governor of Virginia
1111 East Broad Street
Richmond, VA 23219

RE: Support for the Commonwealth of Virginia National Disaster Resilience
Competition Proposal

Dear Governor McAuliffe:

This letter is to confirm the mutual intent of both the Virginia Department of Housing and Community Development (DHCD) as the applicant for the Commonwealth of Virginia and the Science Museum of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the DHCD's CDBG-NDR application.

As the Commonwealth's flagship institution for informal STEM learning, the Science Museum of Virginia plays a crucial role in communicating scientific concepts and issues to the public in a way that is relatable, interesting, current, relevant, and engaging. Through exhibits, programming, and communications tools, the Museum helps Virginians understand science and make well-informed decisions about urgent current issues that impact life in the Commonwealth.

In recent years, the Science Museum has worked to increase public understanding of climate change, the importance of environmental stewardship, and responsible energy use through a variety of programs and permanent exhibits. These include NOAA's digital Science on a Sphere® platform, which uses real-time climate science data to illustrate topics such as sea level rise, changing weather patterns, and sea temperatures; the Rainkeepers exhibit, which is focused on storm water management and demonstrates techniques such as bio-retention, porous pavement, rainwater harvesting, and green roofing; the Watt Wall, which displays real-time data on energy use, future energy needs, alternative energy sources, and climate change; a library of digital audio and visual media pieces which are distributed through eMediaVA and broadcast on public radio via a partnership with the Community Idea Stations; and a host of additional public programs and lectures on environmental topics.

As disaster resilience becomes a prominent part of the public dialogue, the Museum is committed to using the existing exhibits and communications tools described above to help contribute to the understanding of the importance of resilience and how citizens can play a part in efforts to increase resiliency across the Commonwealth.

We will also leverage our extensive network of partners such as the National Oceanic and Atmospheric Administration (NOAA), the Community Idea Stations, the National Fish and Wildlife Foundation (NFWF), Virginia Commonwealth University, and many more to aid in both the creation and dissemination of information and content.

The Science Museum of Virginia understands that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

We fully support the Commonwealth's efforts and look forward to addressing this important issue.

Sincerely,

Richard C. Conti
Director/CEO



Sentara Healthcare
Executive Office
6015 Poplar Hall Drive, Suite 300
Norfolk, Virginia 23502

(757) 455-7070
FAX (757) 455-7112

David L. Bernd
Chief Executive Officer

March 6, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

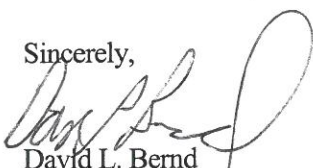
This letter is to confirm the mutual intent of both Sentara Healthcare and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR

Sentara Healthcare, a not-for-profit health care provider, is among the nation's top integrated healthcare systems. For 125 years, Sentara Healthcare has been committed to helping people by providing access to a range of quality care. This care includes advanced imaging centers, nursing and assisted-living centers, outpatient campuses, physical therapy and rehabilitation services, home health and hospice care. Our dedication to improving and increasing medical options for our patients is reinforced by our ongoing participation in national and international research.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development focuses on building regional resilience by strengthening neighborhood networks and social cohesion. This approach aligns with the Sentara Healthcare's mission of improving health every day as an essential aspect of community resilience.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



David L. Bernd
Chief Executive Officer



5365 Robin Hood Road, Suite 700, Norfolk, Virginia 23513
Phone 757.622.9268 Fax 757.622.4223

Human Services Planning, Development & Management Since 1941

February 9, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe:

This letter confirms the mutual intent of The Planning Council and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

Since 1941, The Planning Council has been dedicated to the planning, development, and management of human services, assisting people in meeting human service needs through a variety of programs. All services are confidential and many are offered at no cost to the consumer. We also serve corporations, agencies, and governmental bodies seeking help with the planning and management of the human services arena. The Council serves Hampton Roads, Western Tidewater, Northeastern North Carolina, Northern Virginia and Maryland. The Planning Council has been instrumental in the development of regional systems that improve outcomes for vulnerable populations including coordinating the region's response to homelessness, improving the quality and accessibility of early education, creating a regional human services investment strategy by identifying and measuring regional priorities, and improving access to health care for low-income residents through the development of a series of free clinics and community health centers.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with The Planning Commission's work by focusing on fragile populations and ensuring that they can thrive in cohesive neighborhoods, actively working to reduce risk to identified stresses and hazards.

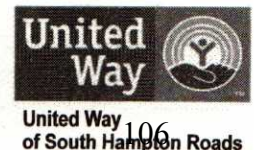
It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Suzanne Puryear
President



Eva Wiggins, Chairperson
Shanna Wood, Vice Chairperson • Greg Grootendorst, Vice Chairperson
Richard Knox, Jr., Treasurer
Cynthia Payton Morrison, Secretary • Suzanne Puryear, President



February 25, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of both The Up Center and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR application.

The Up Center is a regional human services nonprofit with a vision of creating a community of individuals and families uplifted and empowered to handle life's challenges. Every day The Up Center unleashes potential for people of all ages. We improve the lives of 10,000 people each year by protecting the region's children, strengthening families, empowering people in crisis and maximizing independence for those with disabilities.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on strengthening our neighborhoods and the region by focusing on helping people build resilience in the face of daily stresses and potential exposure to catastrophic events. This approach aligns with the The Up Center's mission by providing opportunities to build neighborhood cohesion by focusing on innovative approaches to living resiliently with water.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Kristina V Gill
President & CEO

OFFICERS

Chairman

Betty Harmon Edwards
Community Volunteer

Immediate Past Chair

Amanda Gift
Signature

Vice Chair

Lisa Ehrich
Pender & Coward

Treasurer

LH Puckett, Jr.
Community Volunteer

Secretary

Leah Gottlieb
Community Volunteer

President & CEO

Tina Gill
The Up Center

DIRECTORS

Kenneth Berklee

Amerigroup Corporation

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Without A Hitch

Virginia Batteen Hawks

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Norfolk Southern

Sara Salter

Community Volunteer

Prescott Sherrod

PEMCCO

Michelle Barry Warden

Community Volunteer

Jesse Williams

WFT Promotions

March 6, 2015

The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe,

This letter is to confirm the mutual intent of both the Urban Land Institute Hampton Roads and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR.

The Urban Land Institute's mission is to provide leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. ULI Hampton Roads, a district council of the Urban Land Institute, carries forth that mission as the preeminent regional real estate organization providing inclusive and trusted leadership influencing public policy and practice. The Urban Land Institute has a long history of providing unbiased, practical ideas and best practices on land use and sustainable development. In December of 2014 ULI Hampton Roads partnered with the region to bring a Kresge Foundation sponsored ULI Resilience Panel to help inform the use of waterfront property development given the impact of sea level rise in the region.

The work proposed in Virginia's National Disaster Resilience Competition application to the U.S. Department of Housing and Urban Development, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This approach aligns with ULI Hampton Roads mission to bring practical ideas and best practices to inform land use policies. We look forward to the opportunity of using this work as the basis to help inform innovative practices for managing water while building community for the region and the Commonwealth.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Burrell Saunders
ULI Hampton Roads District Council Chair

March 2, 2015



The Honorable Terence R. McAuliffe
Patrick Henry Building, 3rd Floor
1111 East Broad Street
Richmond, VA 23219

Re: Intent to Participate

Dear Governor McAuliffe:

This letter is to confirm the mutual intent of both the Wetlands Watch and Commonwealth of Virginia to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Commonwealth of Virginia's CDBG-NDR

Wetlands Watch is a Norfolk-based, statewide environmental non-profit organization working on the conservation and protection of Virginia's wetlands. Since 2007, we have been working with local governments to implement adaptation measures to sea level rise that would insure the continued health of our tidal wetlands.

The work proposed in Virginia's CDBG-NDR application, focuses on reinventing the region by creating economic vitality through the region's connection to the water. This strategy aligns with Wetlands Watch's focus on developing innovative ways, using public policy mechanisms and physical infrastructure, to protect and restore wetlands that buffer coastal lands against sea level rise and enhance water quality to ensure ecosystem diversity.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in cursive script, reading "William A. Stiles, Jr.", written in dark ink.

William A. Stiles, Jr.
Executive Director